



MERGERS AND ACQUISITIONS

21st Century Fox

- Acquisitions and creations of regional and national sports networks, including the Yankees Entertainment & Sports (YES) Network (valued by Forbes at \$4 billion), Fox Sports San Diego and the Big Ten Network
- Acquisition of LAPT V
- Joint ventures for television networks, including the National Geographic Channels, Nat Geo Wild and FX Canada

Archer Daniels Midland

- \$1.3 billion sale of global cocoa business to Olam International
- \$440 million sale of global chocolate business to Cargill

Bayside Capital

- Acquisition of substantially all of the assets of Service Net Solutions

Behringer Harvard Holdings

- M&A self-management transaction between non-traded REIT sponsor and TIER REIT
- M&A self-management transaction between non-traded REIT sponsor and Monogram Residential Trust

CPP Group PLC

- \$40 million sale of its North American business to AMT Warranty Corp.

Frutarom Industries

- \$53 million acquisition of Hagelin & Company

Equity Group Investments / Sam Zell

- \$8.2 billion going-private transaction involving the Tribune Company

GCP Applied Technologies

- \$47 million acquisition of Halex Corporation

General Dynamics

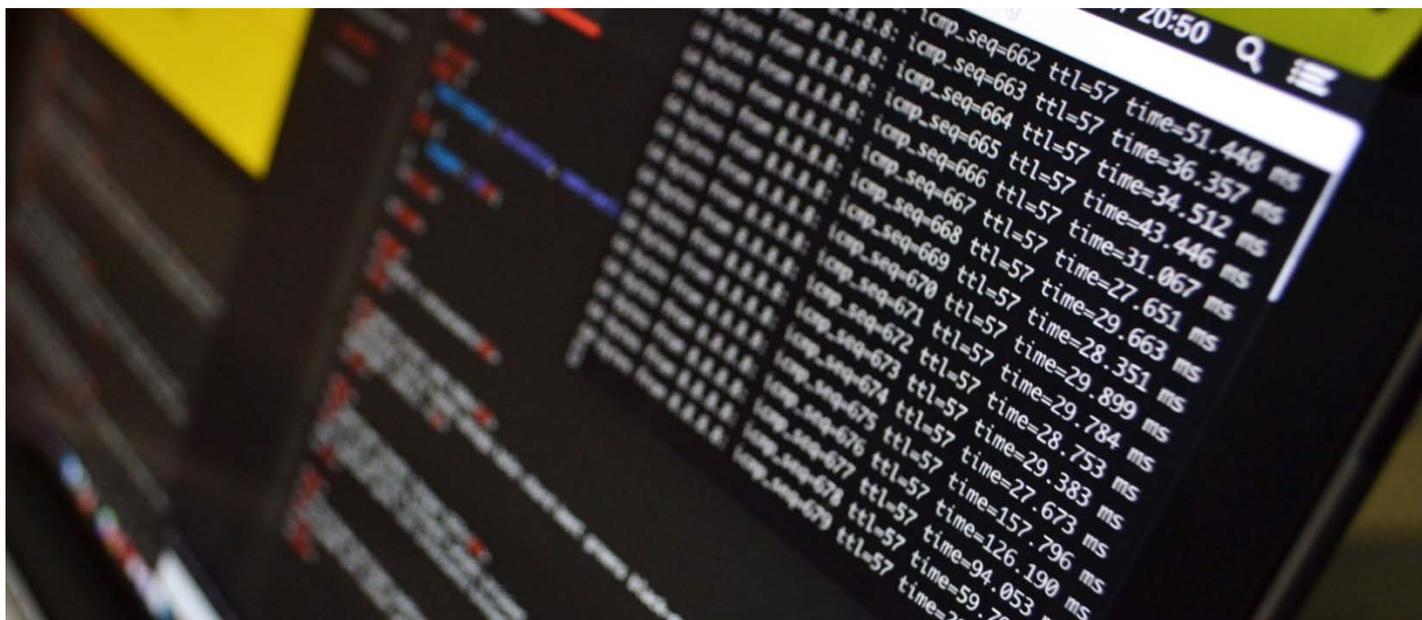
- \$9.7 billion acquisition of CSRA
- \$2.2 billion acquisition of Anteon International
- \$960 million acquisition of Vangent
- \$640 million acquisition of Axsys Technologies
- \$360 million acquisition of Force Protection
- \$175 million acquisition of Arma Global Corporation
- \$95 million sale of AxleTech International
- Approximately 50 additional acquisitions and divestitures over the past several years

General Motors

- \$50+ billion sale of substantially all of the assets of GM to a newly formed entity sponsored by the United States Treasury in connection with GM's bankruptcy
- \$5.6 billion sale of Allison Transmission business to The Carlyle Group and Onex Corporation
- Sale of 34% of Hughes Electronics (DirecTV) to News Corp. for \$6.6 billion and spin-off of the balance to GM stockholders

Hertz Corporation

- \$930 million acquisition of Donlen Corporation
- Acquisition of the minority interests in Navigation Solutions
- \$2 billion spin-off of its equipment rental business



Honeywell

- \$720 million acquisition of Metrologic Instruments
- \$525 million acquisition of Thomas Russell
- \$400 million acquisition of Hand-Held Products
- \$185 million acquisition of Datamax-O'Neil
- \$90 million acquisition of phenol business of Susnoco
- \$77 million sale of minority interest of Convergent Technologies
- \$55 million acquisition of INNCOM International
- Divestiture of on-board sensor business to Sensata Tech.

Internap

- \$132 million acquisition of SingleHop

Jet Aviation of America

- Acquisition of Enterprise Jet Center

John B. Sanfilippo and Son

- \$31.5 million acquisition of Squirrel Brand

KEMET Corporation

- Acquisition of NEC TOKIN Corporation

KPS Capital Partners

- Acquisitions of High Falls Brewing Company and related assets
- Acquisitions of Cloyes Gear and Products, Jernberg Industries, Impact Forge, FormTech and the bearings business of Delphi Automotive Systems and related formation of HHI Holdings

Kyocera Corporation

- Acquisition of Senco Holdings, Inc. from Wynnchurch Capital

Lonza Group

- \$5.5 billion acquisition of Capsugel from KKR
- \$1.2 billion acquisition of Arch Chemicals

Knoll, Inc.

- \$300 million acquisition of Muuto Holdings ApS and its subsidiaries

NES Rentals

- \$965 million sale to United Rentals

Novozymes A/S

- Global strategic alliance with Monsanto, including \$300 million upfront payment

Obagi Medical Products

- \$441 million cross-border sale to Valeant Pharmaceuticals

Performance Equity Management

- Formation of a \$650 million venture capital fund of funds
- Numerous investments in PE and VC funds
- Numerous direct portfolio company investment transactions

RCN Corporation

- \$1.2 billion sale of RCN to ABRY Partners

Schneider Electric

- \$1.25 billion acquisition of ASCO Power
- \$53 million acquisition of InStep Software, LLC
- €35 million sale of Telvent Trafico Y Transporte, S.A
- Acquisition of Renewable Choice Energy

JENNER & BLOCK

StarTek

- Strategic transaction with an affiliate of Capital Square Partners

Snyder's-Lance

- \$6.1 billion sale to Campbell Soup Company

Takeda Pharmaceutical

- Multi-billion split-off transaction involving TAP Pharmaceutical Products, a joint venture between Takeda and Abbott Laboratories

Tekelec

- Representation of executive management team as part of acquisition by Oracle Corporation





SECURITIES AND CORPORATE FINANCE

Bank of Montreal

- \$225 million senior secured credit facilities for UniversalPegasus International
- \$16 million senior secured credit facilities for Medical Transportation Management

Bayside Capital

- Second lien term loan to Oasis Legal Finance

Clementia Pharmaceuticals

- \$137 million initial public offering of common stock

Chicago Board of Trade

- \$200 million initial public offering of common stock

EMCORE Corporation

- \$162 million registered exchange offer of common stock and new convertible debt for outstanding convertible debt securities
- Private placement and subsequent registration of \$100 million of common stock

General Dynamics

- Multiple billion dollar public offerings of debt securities
- \$1.0 billion multi-currency revolving credit facility

General Motors

- \$23.1 billion initial public offering of common stock and Series B mandatory convertible junior preferred stock
- \$17.6 billion multi-tranche global offering of straight and convertible debt securities
- \$5.5 billion share repurchase of common stock from the US Treasury
- \$5.0 billion five-year secured revolving credit facility
- \$4.5 billion Rule 144A offering of senior notes and subsequent \$4.5 billion SEC-registered exchange offering of senior notes

- \$3 billion SEC-registered underwritten public offering of senior notes
- \$2.5 billion SEC-registered underwritten public offering of senior notes
- \$1.7 billion public secondary offering of common stock
- \$1.6 billion public secondary offering of common stock
- \$1.5 billion public offering of convertible debt securities
- \$911 million public offering of News Corp. ADRs
- \$300 million secured international LC facility

Great Lakes Dredge & Dock

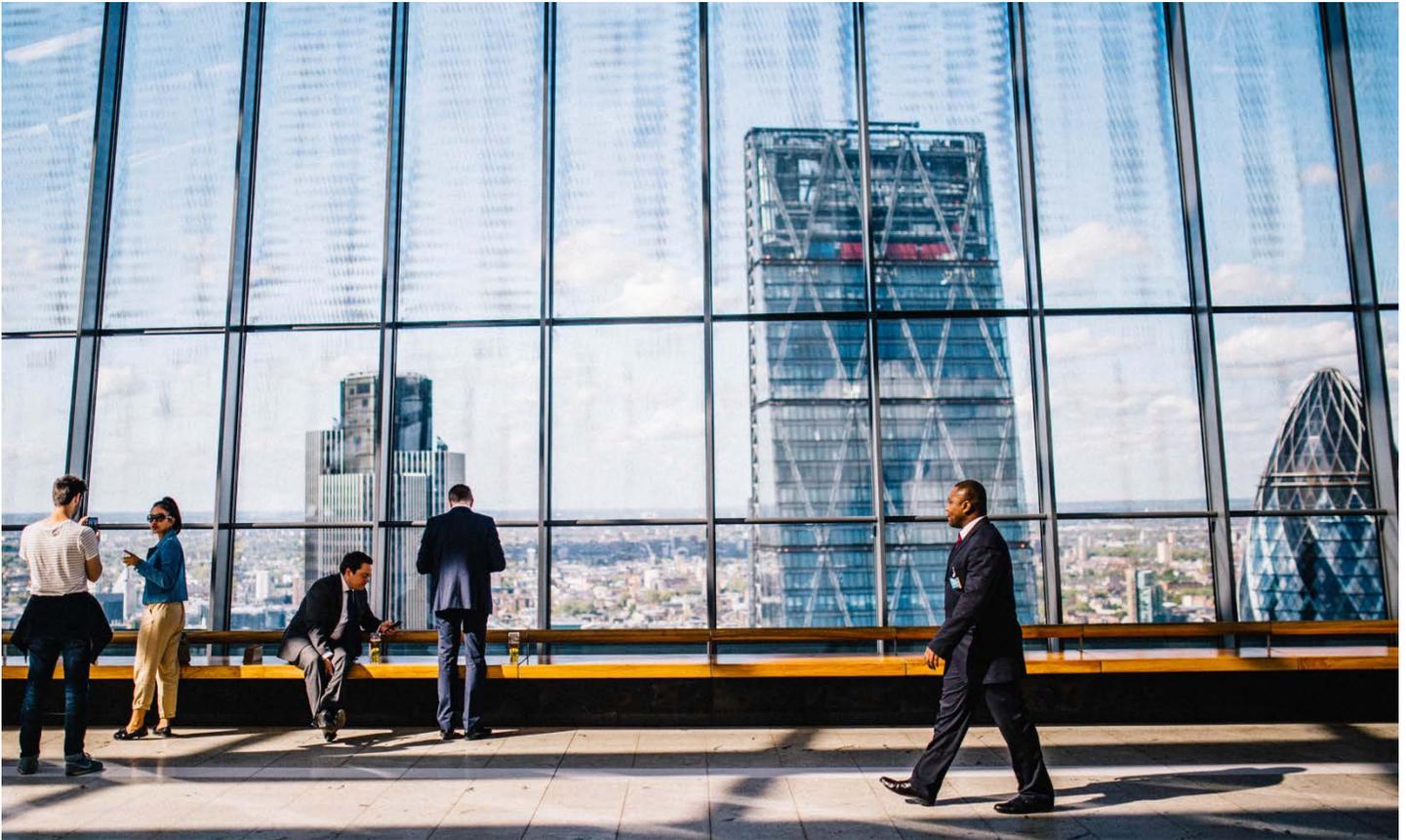
- \$400 million surety bonding facility
- \$175 million revolving credit facility with springing lien
- Multiple construction and long-term lease financings of vessels
- Section 1031 like-kind exchange transactions and program structuring

Heartland Payment Systems

- \$775 million senior secured credit facility for acquisition and other corporate purposes
- \$350 million senior secured revolving credit facility
- \$100 million revolving credit facility and \$50 million senior secured credit facilities

Hertz Corporation

- Multiple Rule 144A offerings of senior notes in the amounts of \$1.2 billion, \$1.0 billion, \$700 million, \$500 million and \$250 million
- €425 million European offering of senior notes by a wholly-owned European subsidiary of Hertz
- \$4.0 billion in separate underwritten secondary offerings of common stock, including a stock repurchase from a private equity sponsor
- Registered exchange offers for senior notes, totaling over \$3.5 billion



HHI Group Holdings

- \$475 million asset-based and term credit facilities
- \$425 million asset-based and term credit facilities

Honeywell

- \$100 million senior secured credit facilities for ANH Refractories Company

Internap Corporation

- \$300 million senior secured debt refinancing
- \$43 million common equity private placement

Jacobs Engineering

- \$500 million private note placement

Knoll, Inc.

- \$750 million multi-currency credit facility

John B. Sanfilippo & Son

- \$162 million senior secured revolving and term credit facilities
- \$100 million private note placement

Lonza Group

- \$2.3 billion rights offering
- €2.25 billion multicurrency credit facilities
- \$865 million equity offering

KEMET Corporation

- \$345 million term loan credit facility

NPS Pharmaceuticals

- \$100 million public offering of common stock

Primus Telecommunications

- \$240 million exchange offer note refinancing
- \$119 million negotiated repurchase of Rule 144A notes and related indenture amendment
- \$87 million Rule 144A offering of notes and indenture amendment

Snyder's-Lance

- Securities counsel and corporate governance counsel in the \$1.91 billion acquisition of Diamond Foods, Inc

US Foods Holdings Corp.

- \$1.175 billion initial public offering of common stock
- \$1 billion secondary public offering of common stock
- \$1.35 billion registered debt exchange offer

Viskase Companies

- Multiple Rule 144A offerings of notes in the amounts of \$175 million and \$40 million
- Preferred stock offering and related registered rights offering